

Time Allocation - Topics

10% Short-Term versus Long-Term Framework

- Today's Challenges
- Decision Making Foundation

20% Gaining Clarity of the Issue

- Commanders Intent
- Experiential Frames Individual and Organizational

20% Generating Alternative Solutions

- Case Study

20% Gathering Information

- Cognitive Biases in Data Gathering and Analysis

30% Making the Final Choice

- Decision Choice with Teams
- Decision Rights
- Strategic Agility

Focus

Primary - Leadership Development

Problem Identification, Selecting and Organizing Information, Analysis, Evaluating Alternative Solutions, Developing Specific Plans, Generate and Obtain Plan Support

Secondary - Planning/Organizing

Adaptability, Commitment, Creativeness, Decisiveness, Judgment, Timing

Tertiary - Executing/Controlling/Evaluating

Decision Making, Direction, Follow Up

Level

Introductory

Intermediate

Advanced

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