

Time Allocation - Topics

20% Solving the right problem

- Mindful decision definition
- Questioning organization assumptions

25% Avoiding decision traps

- Overconfidence and confirmation
- The value and risk of stories

15% Managing uncertainty and becoming a better forecaster

- Knowing what we don't know: Seeing uncertainties
- Keys to becoming a better forecaster
- Linking insights and actions

25% Effectively using your team to improve decisions

- 4 leadership pillars for diagnosing team dysfunction
- Expertise as a tool for rapid task allocation and team development
- Building decision capabilities

15% : Sustaining a decision

- Generating ownership
- Quick situational assessments

Focus

Primary - Leadership Development

Adaptability, Communication, Developmental Perspective, Initiative, Interpersonal Relations

Secondary - Planning/Organizing

Problem Identification, Selecting and Organizing Information, Determining Required Resources

Tertiary - Executing/Controlling/Evaluating

Decision Making, Use of Authority, Delegation, Direction, Coordination, Guidance

Level

Introductory

Intermediate

Advanced

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